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ER 3865X-88

12 October 1988

MEMORANDUM FOR THE RECORD

SUBJECT: Meeting with Bob Lamb and Ron Spiers

1. We met for lunch today at State. I had suggested to Ron Spiers last week that he invite Bob and me to review with him where we stand on State and Security Evaluation Office cooperation. My discussion with Spiers had touched upon Bob Lamb's increasing testiness on the DCI/SEO and the possibility that Spiers might play a mediating role or otherwise advance State and SEO cooperation.

2. Spiers was low key throughout the discussion, eliciting Lamb's views, and occasionally counselling cooperation. Lamb's positions are hardening, or have hardened, along the following lines:

- The DCI and I should understand that the Secretary doesn't want our assistance in any area except "technical threats." Furthermore, he doesn't know why we didn't hear the Secretary say that in the 29 July meeting. (I must confess, I didn't hear Shultz say that.)
- The DCI/SEO has no authority or right to consider standards or compliance in any but the most narrowly defined "technical" areas.
- Neither nor Webster shows any concern for the Department's preferences in defining the DCI/SEO operations.
- Lamb said he expects us to "compromise" on the DCI/SEO areas of activity; e.g., he expects us to renounce any responsibility to look at anything other than narrowly defined "technical areas." He expects us to take the initiative in renouncing any responsibility for physical security standards, personnel security standards, or procedural security standards.
- Lamb told Spiers and me that he doesn't want to deal with any communication from the DCI/SEO unless we inform him that we have compromised our position.

3. At Spiers prodding, Lamb apologized for being so out of sorts and, in a different tone, pleaded for some evidence that we are listening to his concerns.

~~S E C R E T~~

4. Lamb walked out to the front entrance with me and apologized once again for being "so ill-tempered." We parted on my statement that I have no authority to renounce part of the mission inherent in the Shultz-Webster letter and the President's instructions; i.e., the personnel security and physical security issues of embassy security. Not only do I lack the authority to renounce that part of the mission, but I lack the conviction. I am willing to address the technical issues first, sidestepping some of the personnel (largely FSN issues) and physical (largely "core" concepts), until a later date when we have developed some confidence in working together.

5. Based upon the discussion, I elected not to give Bob Lamb the attached memo that I handcarried to State. I rewrote page 3 to add more words about Lamb's and State's priorities and concerns and to strike a more solicitous tone. The revised memo will be delivered 13 October.

Attachment:
As stated



25X1

SUBJECT: Meeting with Bob Lamb and Ron Spiers

Distribution

- 1 - DDCI
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D/SEO/DCI, (12 October 1988)

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